EXHIBIT C

STATEMENT OF NON-COLLUSION, NON-CONFLICT OF INTEREST, AND ANTI-LOBBYING

Firms submitting qualification statements, including their agents and representatives, shall not undertake any activities or actions to promote or advertise their qualification statement to any member of the El Paso City Council or City staff except in the course of City-sponsored inquiries, briefings, interviews, or presentations between the closing date and award by City Council. Any violation of this provision may result in disqualification of the firm pursuant to the El Paso Municipal Code. Each firm shall execute by signature the following Statement of Non-Collusion, Non-Conflict of Interest, and Anti-Lobbying and return the signed statement with their qualification statement.

- (1) Neither I nor any of my officers, partners, owners, agents, representatives, employees, or parties in interest, have in any way colluded, conspired, or agreed, directly or indirectly, with any person, firm, corporation or other entity submitting a qualification statement on this project or potential participant in an effort to circumvent this procurement action. I have not paid or agreed to pay, directly or indirectly any person, firm, corporation or other entity submitting a separate qualification statement on this project or potential participant in this procurement action, any money or anything of value in return for assistance in improperly obtaining or attempting to obtain the contract anticipated to result from this procurement action. I will not pay any money or anything of value in the future for that purpose.
- (2) No officer or stockholder of my company is an employee of the City of El Paso or any elected official of the City, or is related to any employee or elected official of the City of El Paso that will exercise any authority in the selection of the project consultant.
- (3) My agents, representatives, sub-consultants and I will not undertake any activities or actions to promote or advertise my proposal to any member of any committee reviewing the proposals, member of the El Paso City Council or City staff except in the course of City-sponsored inquiries, briefings, interviews or presentations between the qualification statement submission date and award by City Council.

Signature	Printed Name
Firm/Entity	Title